



# Merger & Acquisitions Considerations

Preparing for mergers and acquisitions (M&A) requires a thorough evaluation to pinpoint potential weaknesses and gaps, facilitating necessary adjustments for data security and compliance. It's imperative to review current contracts and partnerships with external vendors to confirm alignment with organizational requirements. Additionally, having a robust incident response plan is vital to effectively manage data breaches or cyber attacks.

When pursuing an acquisition, the initial steps involve assessing the target company's financials, IT infrastructure, systems, and cybersecurity policies. It's essential to conduct thorough due diligence, including valuation analysis of IT assets and documenting any required system changes or upgrades in the agreement. While financial scrutiny is common, it's crucial to prioritize comprehensive IT analysis to ensure operational continuity and mitigate cybersecurity risks before finalizing acquisition announcements.

## M&A Checklist

- Initial Assessment:** Conduct a thorough assessment of the acquired company's cybersecurity posture, including network infrastructure, endpoints, and existing security controls.
- Risk Identification and Mitigation:** Identify potential cybersecurity risks associated with the integration, such as vulnerabilities, compromised endpoints, or data exposure, and develop strategies to mitigate these risks.
- Network Integration Planning:** Develop a detailed plan for integrating the acquired company's network into the acquiring company's infrastructure. This should include network segmentation, firewall configuration, and VPN setup to ensure secure connectivity.
- Endpoint Security Alignment:** Assess and align endpoint security measures between both companies, including endpoint protection/detection platforms (EPP), patch management, encryption, and access controls, to prevent the inheriting of compromises. It is best practice to onboard existing investments such as an EDR to sit side by side in the environment for proper visibility prior to any migration taking place.
- Policy and Procedure Alignment:** Review and harmonize cybersecurity policies, procedures, and incident response plans between the two organizations to establish consistent security practices across the merged entity.
- Employee Training and Awareness:** Provide comprehensive cybersecurity training and awareness programs for employees from both companies to educate them about potential threats, best practices, and the importance of cybersecurity during the integration process.
- Third-Party Risk Management:** Assess the cybersecurity posture of vendors and third-party service providers used by the acquired company to ensure they meet security standards and do not introduce additional risks.
- Continuous Security Monitoring and Auditing:** Implement continuous monitoring to detect and respond to cybersecurity threats proactively, ensuring the security of integrated systems and data post-merger.
- Regulatory Compliance:** Ensure compliance with relevant regulations and standards (e.g., GDPR, HIPAA) by assessing data handling practices, updating policies, and implementing necessary controls to protect sensitive information.
- Incident Response and Business Continuity:** Review and update incident response and business continuity plans to address any potential disruptions or security incidents that may arise during the integration process, ensuring timely detection and response to cyber threats.